Home Visiting Request for Proposals (RFP) Updated Consolidated Questions/Messages FINAL

1	Q	Our understanding is that agencies can include a 10% Indirect Cost line. Presumably, this is 10% of certain
		allowable costs. If so, can you clarify allowable costs? Specifically, we are wondering if sums designated for
		subcontractors can be included in that 10% rate.
	R	The 10% indirect rate must comply with federal regulations and state cost standards. Please refer to the
		Connecticut Office of Policy and Management's website for the state cost standards:
		https://portal.ct.gov/OPM/Fin-POS/Standards/POS-Cost-Standards
2	Q	Can you offer some clarification around allowed attachments? Page 38 of the RFP states, "Attachments other
		than the required attachments identified are not permitted and will not be evaluated. See the Proposal
		Checklist in Appendix F for a list of relevant attachments. Further, the required attachments must not be altered
		or used to extend, enhance, or replace any component required by this RFP. Failure to abide by
		these instructions may result in disqualification." However, Appendix F states, "Proposers should use their
		discretion to determine whether certain required information is sufficiently captured in the body of their proposal
		or requires additional attachments for clarification." It goes on to offer examples of what may be included. This
		seems very different from a list of specific, allowed attachments. Please clarify—can applicants "use their
		discretion" or must we adhere to a specific list?
	R	There is not a specific list of applicable attachments. Respondents should use their discretion, but please keep
		use of attachments limited and pertinent to the RFP questions. Total RFP material should not exceed 25 MB.
3	Q	Re: p. 38 – Section 4.66: We plan on fully implementing the Proposal, if awarded, with all subcontractors,
		innovations and staffing in place at the beginning of the contract year and since each work plan year would be
		identical, is there a need to detail each year.
		If there is no difference between years, please note it in your work plan.
4	R	Can we add funding for client support into our budget (e.g. diapers; formula etc.)?
		Yes.

5	Q	In the Data Entry Form, does "during home visiting enrollment (cells B34; B36) refer to during intake or
		throughout the entire enrollment in the program?
		This refers to the entire enrollment.
6	R	Question 4.29 states: "Use of Subcontractors in Service Delivery: Please describe the different activities the applicant and subcontractors would undertake to supervise and support staff and how frequently these activities will occur." If a lead organization has subcontractors that will supervise and support their own home visiting staff, is an answer to this question required?
		Please explain the subcontractor's role in your proposal.
7	Q	If applying with subcontractors, do they have to respond to questions 4.60 & 4.61?
	R	Only the lead applicant needs to answer 4.60 and 4.61. Ultimately, as the lead contractor, you are responsible for oversight of all subcontractors.
8	Q	If a subcontractor is a for-profit entity, they do not have the same requirements for audits as 501(c)3 organizations. Would the for-profit subcontractor just be submitting "comparable statements that will document the financial stability of the Respondent and include an explanation of the submission of documents other than audited financial statements." (Question 4.60 in RFP)
	R	Only the lead applicant needs to answer 4.60 and 4.61. Ultimately, as the lead contractor, you are responsible for oversight of all subcontractors.
9	Q	Question 4.23 in the RFP asks for "all staff resumes and applicable licensures." If positions included in the proposal are new and will require an organization to hire to fill the role, would a job description suffice?
	R	Yes.
10	Q	If an organization is applying with subcontractors, what level of response does OEC expect to the questions in the RFP, particularly when asking for additional information (e.g. organizational charts; licensures/resumes etc.)?
	R	OEC expects proposals to fully highlight how service delivery will be conducted. Information related to subcontractors will be relevant in describing the service delivery approach. Respondents are ultimately able to determine the level of detail to convey this information.
11	Q	There are multiple documents requested in the RFP to be submitted as attachments (e.g. resumes; organizational charts etc.). Is it permissible to add appendices to the "main proposal body" (Appendix F of RFP) to ensure attachments appropriately organized and easily found/reviewed by OEC?
	R	The main proposal should reference any attachments. Applicants should supply the attachments separately.

Home Visiting
Request for Proposals (RFP)
Updated Consolidated Questions/Messages
For Response Friday, December 18, 2020

1	Q	Can you please offer clarity to the different responses you are seeking in the following two questions? How do you separate the "referral process" from the "intake process", and in what ways do you see them differently?
	R	OEC is asking applicants to describe in their proposals how families and early childhood referral sources, such as pediatric offices, can refer a family to a home visiting program in their region. The intake process includes the steps towards enrollment, which can be based on the model. After the final selection of providers, OEC will work with awarded applicants to develop a standardized intake form. The RFP also defines "referral" and "intake" in the definition section (see pages 45 and 46).
2	Q	I am submitting the following questions on behalf of the National Service Office (NSO) for Nurse-Family Partnership and Child First regarding the RFP for home visiting. Can OEC let the National Service Office know which organizations plan to apply for RFP funding to implement Nurse-Family Partnership following the LOI submission deadline?
	R	OEC will post the name, intended model, and intended service region of prospective applicants who submitted an LOI on our website after the submission deadline has passed.

Home Visiting Request for Proposals (RFP) Updated Consolidated Questions/Messages For Response Friday, December 11, 2020

1	Q	What is the intended purpose of the Data Entry Form? Will it be weighed in scoring, and, if so, by how much?
	R	The intended purpose of the Data Entry Form is to provide applicants an opportunity to showcase their ability
		to meet outcomes and to utilize data to tell compelling stories about their service delivery. The Data Entry Form
		is not tied to a specific score but will be used as input primarily for Criteria D in the RFP.
2	Q	Should we provide one form per partner organization or a single form for the overall proposal?
	R	The Data Entry Form is only required for primary contractors.
3	Q	The instruction to count someone identifying as biracial does not provide enough clarity with regard to
		individuals who may identify as anything other than biracial white/Black, nor does it account for whether a
		person identifies as Hispanic. Can you please provide clarification?
	R	If a caregiver identifies as more than one race, include them on each relevant line.
4	Q	What is the 12-month period for which you would like us to provide counts and averages?
	R	Applicants can determine the most relevant 12-month period that best reflects their past performance. Please
		note if the period is different than the most recent 12-month period.
5	Q	Line 13 of the Data Entry Form - How long do you expect each family to stay enrolled in home visiting? Is OEC
		looking for an average or actual length of engagement?
	R	The length of engagement depends on the evidence-based model and the family's needs.
6	Q	Line 14 of the Data Entry form re: full capacity - Is OEC asking for a program's annual maximum capacity?
	R	Yes.
7	Q	Line 17 of the Data Entry form - # mothers served - Does this refer only to home visiting or enhancement
		programs as well?
	R	This refers to mothers served through home visiting only, but applicants can use Column M ("Additional
		Comments") to note any additional mothers served through enhancement programs.
8	Q	Line 19 of the Data Entry Form - # fathers served - Does this include enrolled fathers only or fathers
		participating in visits?

	R	Please include both as separate figures: the number of fathers enrolled in services and the number of fathers
		who regularly participate in services.
9	Q	Line 20 of the Data Entry form - # children served - Target children only? Siblings under six? All children?
	R	Please include all children.
10	Q	Line 21, 22, and 23 of the Data Entry Form- Should we count all enrolled or just newly enrolled for each of
		these categories?
	R	Please count all enrolled.
11	Q	Line 31 of the Data Entry Form - Avg. # postpartum visits - Is OEC looking for the average number of visits (1)
		or the percentage of moms with a postpartum visit?
	R	Please submit the percentage of women that completed their 8-week postpartum visit with their physician or
		medical provider, as found in the home visiting benchmarks.
12	Q	Line 32 of the Data Entry Form - well-child visits - Is OEC looking for the average number of visits or the
		number/percentage who had well visits? What timeframe is considered "newborn" for this question?
	R	Please submit the percentage of children that received their well-child visits on time from birth to age 6, as
		found in the home visiting benchmarks.
13	Q	Line 33 of the Data Entry Form - Avg. scores - How should this be calculated? Is OEC looking for the average
		of total scores or by section? Do we count all children, including those who receive Birth-3 or have identified
		delays as well?
	R	The average score depends on the tool. The intent of this category is to not list every single score or tool that
		you're tracking, but to demonstrate your progress on enhancing child development and positive parenting.
14	Q	Line 37 of the Data Entry Form - # children who have a delay - Should children be counted who receive
		services from Birth - 3 or who are referred by a pediatrician?
	R	This metric should include the number of children your agency referred to developmental services due to a
		delay.
15	Q	We are taking the lead including a different Model as a subcontractor in our Proposal for the first time. Given
		the 40 page limit, does this subcontractor need to:
		 only answer Section 4.11 Application Model Implementation Selection and Implementation, or
		answer all the Submission Questions; or
		 just certain sections, for example, Staffing plan, work plan, training, etc.; or can their responses be
		woven into our responses?
	R	The subcontractor does not need to answer any questions individually; the primary applicant should include
		relevant documentation from the subcontractor when a section references it in the RFP.

16	Q	We are proposing a regional collaboration with multiple partner agencies providing OEC-funded home visiting
		services. As lead contractor, we are bringing to the table a non-OEC funded evidence-based home visiting
		model that meets the criteria established by the Department of Health and Human Services (HHS) for an
		"evidence-based early childhood home visiting service delivery model" and our agency will serve as the
		coordinated outreach, referral, and intake hub for the collaborative effort. We will not be directly providing OEC-
		funded home visiting through this proposed project except through our subcontractors. Meeting all other
		eligibility criteria outlined in the RFP, is this planned approach permissible under the RFP?
	R	Yes, this is permissible.
17	Q	Given the latest revisions to the RFP, can respondents make changes to an LOI that has already been
		submitted?
	R	Yes.
18	Q	On the Data Entry Form there is a question regarding "Number of children who have a delay indicated from an
		ASQ or ASQ:SE screening who are referred by home visiting provider to other services"
		Our question is: Does it count if family declined services or if child was referred but did not qualify for services?
	R	Yes.

Home Visiting Request for Proposals (RFP) Updated Consolidated Questions/Messages For Response Friday, December 4, 2020

1	Q	Please clarify where administrative salaries should be included within the OEC Budget Template. The Proposed Budget tab of the budget template includes line items 7111 Staff Salaries & Wages and 7120 Fringe Benefits under the Indirect Expenses/7100 Admin & General budget category. This is normally where admin salaries are placed. However OEC Home Visiting Addendum 20 with updated questions and answers as of November 13, 2020 seemed to imply that administrative salaries should be included on the "Proposed Positions" salary worksheet which would roll up to the 5100 Salaries cost category on the Proposed Budget tab.
	R	Administrative salaries should be under indirect expenses. Please see the response on November 20.
2	Q	Will there be an amendment to cover program expenses from January 1st, 2021 through June 30th, 2021?
	R	Yes. Current providers should have received their UCOA for the six-month extension. Once the UCOAs are received, the contract amendment can be completed.
3	Q	On the LOI, do we list all providers we are looking to partner up with in different capacities (i.e. consultants, referral sources, collaborators) or only the ones providing home visiting services?
	R	"Intended partners" include those whom applicants plan to include as subcontractors in their proposal. Other partners, including referral partners and referral networks, can be further detailed in the proposal itself.
4	Q	Are the following attachments permitted: Letters of Reference; Rate Card and Benchmark Outcome Reports; PAT Annual Performance Report; PAT Outcomes Essential Requirement Measures Overview
	R	Yes. These attachments will not count towards the 40-page limit, but they should be pertinent to the RFP.
5	Q	Page #34, Section 4.25 - Staff Retention: Does the total number of 'all staff in home visiting family support programs' include State and privately funded home visiting programs?
	R	Yes.
6	Q	Will a lead contract holder have access to their sub-contractors ECIS for data and reporting purposes?
	R	Yes.
7	Q	How would CT OEC like our regional budgets presented when there are multiple subcontractors to the prime contractor? Page 38 of the RFP indicates that "cost schedules are required for each subcontractor listed in the proposal." Does OEC expect us to list all of our partnership's staff, regardless of which organization employs them, separately on the Proposed Positions worksheet and provide a merged partnership budget on the Proposed Budget worksheet?, or,

		Does OEC expect us to aggregate all of our subcontractor budgets and put the total subcontract dollar value in the 5304,
		Other Contractual category?, or
		Does OEC expect us to add sheets for each subcontractor to the budget workbook to show the detail and just aggregate
		the subcontract totals in 5304, Other Contractual?
	R	Applicants should submit a budget workbook (provided on the OEC website and Biznet) for each subcontractor and one
		total budget including all subcontractors.
8	Q	Similarly, would you like separate budget justifications for each subcontractor, or would a single budget justification for
		the partnership be acceptable?
	R	Applicants should submit a budget workbook and justification for each subcontractor and one total budget including all
		subcontractors.
9	Q	Our partnership currently provides father "home visiting" to incarcerated men in prisons located outside of our region.
		While we are happy to provide this important service, it does pull much needed financial resources out of our region.
		Does OEC have any recommendations for securing budget support from other regions in which these institutions are
		located, or is there another source of funds that OEC can secure to offset some of this cost?
	R	Special initiatives will be handled following contract awards on a case-by-case basis.
10	Q	Re: staff retention: Can the OEC define a home visiting family support program? Is it any program that makes home
		visits, or is it limited to those programs that focus primarily on parenting education and child development? Thank you.
	R	OEC defines a home visiting family support as a program that uses an HRSA-approved, evidence-based model. If you
		have never used an evidence-based home visiting model, please include the staff retention rate of the division that will be
		implementing the evidence-based model.
11	Q	When OEC publicly posts LOIs in December, will Section A and Section B be posted in their entirety?
	R	OEC will be posting aggregated LOI information related to region, model(s), and provider.
12	Q	Agency "A" intends to subcontract with Lead agency "B" in the same region. Should Agency "A" also submit its own LOI
		as well?
	R	No.
	Q	In current Q&A document, pg 27, Sept.18 #59- Please define home visiting services-clarify if this would only be those
		funded from this contract award.
	R	Home visiting services (HRSA-approved evidence-based models) must include services that are funded through this
		contract award.
13	Q	The narrative section of the RFP response is limited to 40 pages. This limit will be difficult for areas or regions who have
		multiple subcontracts and/or models to adhere to. It will limit their ability to respond in detail as the questions being
		asked are complex and require detail. A single agency or smaller collaboration submission will have the advantage of
		more space.
		Additionally the OEC has just broadened the scope of the RFP with the additional language regarding older children and
		children with behavioral health needs which can add more to the narrative as well. Would you be willing to consider a
		page limit increase?

	R	The narrative section will remain limited to 40 pages. However, applicants are able to use relevant attachments that are pertinent to the RFP to support their main narrative.
14	Q	Response #4 from the Q&A released on 9/18 states that "Proposals may present a different population without serving the target population, but scoring will be impacted." Can we replace the word "target" with "priority"?
	R	Yes, given the new RFP changes, "target population" has been changed to "priority population."
15	Q	Response #5 from the Q&A released on 9/18 states that "Families outside of the target populations may be enrolled when no waitlist for target populations exists." Can we replace the word "target" with "priority"?
	R	Yes, given the new RFP changes, "target population" has been changed to "priority population."
16	Q	Can applicants include the Detailed Implementation Work Plan requested in Section 4.66 as an attachment? Or should the Work Plan be included in the narrative?
	R	Applicants are able to determine whether to move parts of the work plan to an attachment. Work plans are intended to provide a succinct and digestible implementation timeline.

Home Visiting Request for Proposals (RFP) Updated Consolidated Questions/Messages For Response Friday, November 20, 2020

1	Q	Has the Excel formula problem related to 2020 Q4 expenses been resolved? If so, where can I get an updated Budget Workbook? Please see my forwarded email below.
	R	Please refer to BizNet or OEC's website for the latest budget template: https://www.ctoec.org/home-visiting/home-visiting-rfp/
2	Q	Question 4 from Response Friday, November 13, 2020 stated to include administrative salaries in the salary worksheet and budget template. If administrative salaries are included in the proposed positions worksheet in its current format, the Direct Expenses Accounts 5101 – Staff Salaries & Wages & 5200 – Fringe Benefits will be overstated. These accounts are locked and linked to the Proposed Positions Worksheet totals and there is currently no way to separate out Direct Program Salaries & Fringe from Administrative Salaries & Fringe. Administrative & General Salaries & Fringe Benefits are included in Accounts 7111 & 7120, respectively. Will you be changing the proposed positions worksheet to accommodate Administrative Salaries?
	R	After further consideration, OEC now requests that all administrative salaries and wages be incorporated into lines 7111 and 7120 of the proposed budget for this RFP. Administrative salaries and wages do not need to be broken out on the proposed positions worksheet. Please note that this is a change in guidance from the answer provided in Question 4 from November 13's Q&A responses.
3	Q	Are the following attachments permitted: Letters of Reference Rate Card and Benchmark Outcome Reports PAT Annual Performance Report PAT Outcomes Essential Requirement Measures Overview
	R	Yes. These attachments will not be counted towards the page limit.
4	Q	Section 4.25 Staff Retention Does the total number of 'all staff in home visiting family support programs' include State and privately funded home visiting programs?
	R	Yes, all staff within home visiting family support programs should be included, regardless of funding stream.
5	Q	How shall we plan our budgets if we are uncertain about whether state or federal funds might be awarded to our site? It makes a significant difference in terms of what staffing levels we can afford. Can you provide guidance about this?

		Should we submit 2 different budgets that would apply in either situation? Or should we submit a budget with one set of conditions and specify this in our proposal? Thanks so much.
	R	The funding stream does not determine award amounts. There is no difference between state and federal funding streams. As described in the RFP, OEC is moving towards a unified system without distinction between state and federal programs. Applicants should submit one total budget.
6	Q	In the LOI instructions on RFP page 47, respondents are asked to designate an authorized representative and an alternate to be the only individuals to communicate with the OEC official contact during the open submission period. Please clarify what is meant by the "open submission period". Is this prior to the proposal deadline or after the submission before contracts are awarded and executed?
	R	The open submission period reflects the period prior to the proposal deadline.
7	Q	Currently there are some probing questions that must be asked at the time of referral in order to complete the fields in ECIS, such as mental health history, intimate partner violence, homelessness, etc. When a provider is making the referral, they often do not have the answers to these questions. When a parent is referring themselves, we have not yet had the time to develop a trusting relationship with them. In order to make the referral process a more streamlined and parent-friendly one, would OEC consider requiring that these questions be answered during an assessment phase, rather than at the time of referral?
	R	As described in the RFP, OEC will work with awarded providers to improve the referral and intake process.

Home Visiting Request for Proposals (RFP) Updated Consolidated Questions/Messages For Response Friday, November 13, 2020

1	Q	Due to the COVID pandemic, we were fully consumed in caring and supporting our clients and participants for
		critical mental care, and hence, missed the original publication of the above listed RFP. We were informed by
		one of our strategic partner that such opportunity that best suits our capabilities has been published. We
		followed the request and downloaded the RFP and related attachments. We feel that we fully comply with the
		requirements excluding the participation in the RFP Conference. We are a West Hartford, CT based LLC
		registered with the State of CT. We hereby request that an exemption be granted to us such that we can
		submit an Intent to Response by or before December 1, 2020.
	R	As indicated in the RFP, attendance at the pre-bid conference is a requirement for submitting a proposal as a
		lead applicant. However, Letters of Intent will be posted on the OEC website and BizNet shortly after their due
		date. Organizations that did not attend the pre-bid conference can considering partnering with applicants who
		submitted a Letter of Intent as a subcontractor.
2	Q	Since we are budgeting for salary increases to take place annually to be more in line with the salary ranges
		provided, the one benefits rate is not sufficient for us to use. May you please adjust the schedule to be able to
		input 3 years' worth of rates.
	R	An employee can appear on more than one line in the salary detail tab to reflect differences in fringe rates by
		years.
3	Q	With the potential extension of current contract through 06.30.2021, will rate card spending for 2020 incentive
		extend through 06.30.2021 as well. Currently it stops as of 12.31.2020.
	R	Yes.
4	Q	There is no designation between program and admin salaries, should we leave the admin salary piece off the
		Salary worksheet within the budget template?
	R	Yes, please include administrative salaries in the salary worksheet and budget template.

Home Visiting Request for Proposals (RFP) Updated Consolidated Questions/Messages For Response Friday, November 6, 2020

1	Q	Does the Theory of Change have to be in a Logic Model format?
	R	No.
2	Q	Our Board of Directors is composed of 15 individuals. We currently have 3 vacancies and 2 current Directors
		reside in Region 3. We serve children, families and adults from throughout the state. Are we able to apply in
		Region 3 on our own and not as a subcontractor?
	R	At least 50% of the Board of Directors must reside in the designated community. A community can be broadly
		defined at the state level. Equally important is that the board of directors has an understanding of the specific
		needs in the region in Connecticut that a provider is aiming to serve. If providers not meeting this qualification
		are interested in conducting home visiting services in Connecticut, please consider joining an applicant as a
		subcontractor. Note: Applicants can only apply to be a lead contractor in one region.

Request for Proposals (RFP) Updated Consolidated Questions/Messages For Response Friday, October 30, 2020

1	Q	I am currently entering our anticipated FTE costs into the revised budget template that was distributed last month. You may already be aware, but the initial three-month period before the start of the first FY is not auto-calculating its totals correctly - instead of showing us totals for one quarter, it is giving us full-year totals. Since those cells are locked, we cannot fix them ourselves. Please let me know if there is a revised template in the works.
	R	The budget template was updated on October 5 on OEC's Home Visiting website and on Biznet to remove the initial three-month period, given the revised RFP timeline and new contract start date.
2	Q	There is a map of the regions on page 18 of the RFP. It shows Region 2 as Milford, Orange, New Haven, West Haven, Shelton, Derby, Ansonia, Seymour, Woodbridge, Bethany, Hamden, North Haven, Branford and North Branford. On the OEC web site, Region 2 shows additional towns (https://www.ctoec.org/home-visiting/home-visiting-programs/towns-in-region-2/) Can you please confirm the towns in Region 2 for the purposes of this RFP? Thank you.
	R	Please refer to the map in the RFP for the list of towns. OEC will edit its website to align with this map.
3	Q	Community Health Center, Inc is planning to submit a LOI and proposal as a Lead Agency for Region 6 for our Parents as Teachers home visiting program. We also currently provide services to families in Middlesex county, Region 3, and would like to continue that service by acting as a sub-contractor on another agency's application. Can you please connect us with an organization that will be applying as a lead agency in Region 3?
	R	OEC will publicly post LOIs in early December so that prospective respondents can see which providers are aiming to serve different regions.
4	Q	By when would you let us know about how many people needs to be served in each region?
	R	OEC does not have an exact figure at this moment due to the complexity of the potential service array in each region. OEC encourages you to refer to the Home Visiting Provider report prepared by UCONN, available on the OEC website and on BizNet, to get a better sense of the needs in your region. OEC anticipates serving approximately 3,000 families throughout the state.

5	Q	Will the Office of Early Childhood be the affiliate organization for PAT, or will each program form their own?
	R	OEC will not be an affiliate organization for any model.
6	Q	We are a large provider in the state of CT and have operated here for more than 50 years. We serve much of the state, have active, licensed clinics in much of the state and as such, have Board members from multiple parts of the state to provide for solid representation from many communities. However, we do not have 50% Board representation from some Regions since we cover so much of the state. Does this prohibit us from applying even though we have a long history of service in the state? Could a local advisory board be formed to address this requirement? This is in reference to the footnote on page 17 of the RFP.
	R	At least 50% of the Board of Directors must reside in the designated community. A community can be broadly defined at the state level. Equally important is that the board of directors have an understanding of the specific needs in the region in Connecticut that a provider is aiming to serve. If providers not meeting this qualification are interested in conducting home visiting services in Connecticut, please consider joining an applicant as a subcontractor.

Home Visiting Request for Proposals (RFP) Consolidated Questions/Messages For Response Friday, October 23, 2020

1	Q	If a program plans to use a core model such as Parents as Teachers but will also use an enhancement such as
		a doula for some clients, does a theory of change have to be written for each? (Given the page limitations, I
		would request consideration of core model only).
	R	A separate theory of change does not have to be articulated for each enhancement. However, applicants
		should explain how enhancements support the theory of change.
2	Q	The RFP (pages 6-7) specifies that we should upload the Notification to Bidders Parts I-V to BizNet. Can OEC provide this form to applicants? Or, is OEC referring to the "CHRO Workplace Analysis Affirmative Action
		Report Employee Information Form" accessed through BizNet? Would filling this out on BizNet satisfy the requirements?
	R	Yes, completing the CHRO Workplace Analysis Affirmative Action Report Employee Information Form
		completes this requirement.
3	Q	I am in the process of submitting a letter of intent and wanted to clarify if the second page (section B) needed
		to be completed and signed by a community partner or myself the director
	R	Applicants list their intended partners in Section B, but only the lead agency needs to sign and submit a Letter of Intent.
4	Q	Are lead applicants limited to working with partner agencies/subcontractors listed on their LOI? Can Partners be added and/or removed between submitting the LOI and the full proposal?
	R	There can be discrepancies between partners identified on the LOI and partners on the final application.
		However, please note that collaboration and partnerships will be evaluated significantly in final applications, as
		described in the RFP.

Home Visiting Request for Proposals (RFP) Consolidated Questions/Messages For Response Friday, October 16, 2020

1	Q	Our company documents were uploaded to the state contracting portal in April 2020. Is this acceptable for the
		purposes of this proposal?
	R	Yes.
2	Q	Can the OEC comment on the future availability of Mind over Mood? Will funding be maintained and/or increased?
	R	Mind over Mood is funded through federal prevention money. Each year, OEC applies for funding, and Mind over Mood is funded based on availability of funds.
3	Q	Family Strides and UCONN Health Center contracts do not appear to be listed as having OEC contracts on the Biznet Account. Is this the case? If so, what models do these entities offer and what are their contract amounts?
	R	OEC will be working with the Grants & Contracting team to ensure that all relevant contracts are posted on the BizNet portal.
4	Q	Does OEC consider the Nurturing Families model, which appears to be an adaptation of the Healthy Families America Model and also uses the Parents as Teachers Curriculum, a Parents As Teachers model or the Healthy Families America Model? All Nurturing Family model sites appear to be listed on the OEC website as "Parents as Teachers" model sites and not Healthy Families America sites. Does OEC see these sites as offering a successful CT adaptation of the Healthy Families Model?
	R	The Nurturing Families model was originally an adaptation of Healthy Families America, then Parents as Teachers. Under both models, providers were expected to follow the models to fidelity. Nurturing Families is not an evidence-based model itself; applicants should select an evidence-based model to implement and follow to fidelity.
5	Q	Is OEC interested in applicants who can offer the Healthy Families America Model with training and accreditation through Healthy Families America? Or does it feel that the current Nurturing Families/PAT sites

		already meet the HFA model criteria except for the HFA accreditation/licensing component? i.e. is there any value to OEC for applicants seeking to offer HFA through HFA National?
	R	Nurturing Families Network is not an evidence-based model; applicants should select an evidence-based model to implement and follow to fidelity.
6	Q	Can the fatherhood service component be provided by a subcontractor or is OEC expecting lead agency to directly provide this service?
	R	Yes.
7	Q	What is the number of families OEC expects lead agencies to serve based on the community needs assessment data?
	R	OEC does not have an exact figure at this moment and are conducting analysis to determine possible ranges of numerical targets. Through the LOIs received, OEC hopes to get a sense of what the potential service array might look like in different parts of the state.
8	Q	OEC previously clarified "basic needs" are an allowable budget allocation. Can you please itemize what expenses fall under the "basic needs" category?
	R	Allowable expenses will be discussed during contract and budget negotiations. Please see HRSA for additional guidance: https://www.hrsa.gov/sites/default/files/grants/manage/unallowablecosts.pdf
9	Q	Would budget allocation such as "general health supports" (i.e. doulas, fitness coach, parent respite) be allowable as part of individualized planning with families?
	R	Allowable expenses will be discussed during contract and budget negotiations. Please see HRSA for additional guidance: https://www.hrsa.gov/sites/default/files/grants/manage/unallowablecosts.pdf

Home Visiting Request for Proposals (RFP) Consolidated Questions/Messages For Response Friday, October 9, 2020

1	Q	For MIECHV, we had a previous requirement to be in any specific cities. With this regional approach, do we
		need to still have offices in those cities?
	R	No, offices do not need to be located in specific cities.
2	Q	We understand we will need to name the core program model being used the serve the home visiting clients. If
		we also intend to serve a smaller group of clients with a different model or service, such as doulas, do we also
		have to list that other model or service as well?
	R	Applicants should list any evidence-based model(s) they intend to use. Any supplemental material can be
		included in proposals, and applicants may highlight their use of any innovative practices.
3	Q	Pg. 17, §C - Early Head Start Model is the home visiting component of the Model – correct?
	R	Early Head Start Home-Based Option is the approved model on the HomVEE list.
4	Q	Pg. 17, §C - If an application includes Child First and OEC declines to fund CF, will OEC still consider the rest
		of the Proposal?
	R	Evaluations are based on proposals from providers on a variety of criteria. OEC is not declining to fund any
		specific model. All award decisions will be made according to the evaluation criteria. As stated in the RFP,
		respondents must demonstrate a theory of change and how this intervention will bring specific results aligning
		with OEC-identified priorities.
5	Q	Pg. 47-48, §C - If we consider another Model not on the OEC list as a Partner on the LOI, are we then
		committed to include them in our Proposal as a Subcontractor?
	R	Partners on the LOI should refer to other providers offering services, not the evidence-based model. Model use
		identified in the LOI should be consistent with the final proposal.
6	Q	Pg. 38, §4.62 - In the reissued RFP the following section eliminates a budget for 4/1/21 through 7/1/21
		(highlighted). Will current funding be extended to cover this time period? Please clarify.
	R	OEC is pursuing contract extensions and will notify incumbent providers when we have received approval from
		the Office of Policy and Management.

7	Q	If a region submits a proposal that identifies a model that was previously funded by OEC and not identified in this RFP would points be taken off of the proposal for including that model if they showed a theory of change? (Child First, Minding the Baby, Family Check Up)
	R	As highlighted in the RFP, OEC is not excluding any evidence-based model from consideration. Part of the evaluation criteria will be determining how effectively the applicant demonstrates a clear of theory of change to meet OEC-identified objectives and target populations.

Home Visiting Request for Proposals (RFP) Consolidated Questions/Messages For Response Friday, October 2, 2020

1	Q	Where should applicants submit their audited financial statements? As an attachment in the proposal or should the financial statements be uploaded elsewhere?
	R	Please include the audited financial statements as attachments to the proposal. This will not count towards your 40 page limit.
2	Q	Please clarify how the various questions in the Main Proposal (Section E, Subsections $4.1 - 4.6$) map on to the Additional Scoring Details provided on RFP pages $28-30$.
	R	As described in the RFP, the evaluation committee will be using responses to the main proposal section to determine scoring, outlined in the evaluation criteria section.
3	Q	Page 17: RFP footnote #8 defines "community organizations" as: A public or private organization that provides services at a local level to improve the well-being of individuals in the community. At least 50% of the board of directors must reside or work in such designated community." We are a large, multi-state company based with a local branch office in CT. Our current board of directors do not live in CT. We have held a Birth to 3 Contract since 2012 and are interested in expanding services to include home visiting. We have local/state advisory boards in some states. Would an "advisory board" meet this requirement?
	R	No, at least 50% of the Board of Directors must reside in the designated community. If providers not meeting this qualification are interested in conducting home visiting services in Connecticut, please consider joining an applicant as a subcontractor.
4	Q	How many children are expected to be served for every region?
	R	OEC does not have an exact figure at this moment and is conducting analysis to determine possible ranges of numerical targets. OEC recognizes that different models have different implementation requirements and costs associated with them, which could affect the total served.
5	Q	I have seen a lot of questions and answers but I am still a little unclear on Partners. Does Partners on LOI and RFP mean collaborating partners for whom we expect to accept referrals from OR does partners mean sub-contractors for whom we expect to provide services with and for us?

	R	Partners indicated on the LOI are those that will serve as sub-contractors.
6	Q	Does the OEC anticipate having multiple smaller organizations across each region to be able to have agencies
		in all communities for easier access to services for all families or are you primarily looking for one large
		organization to be lead organization with 1 contract for the region?
	R	OEC is accepting multiple applications from regions and will fund more than one application in regions.
		Applicants should demonstrate their ability to collaborate with other home visiting programs/applicants within
		their region.
7	Q	Can you please advise if the required organizational chart in Section D 4.22 is counted as part of the Main
		Proposal 40-page limit? Should the chart be included in the body of the Main Proposal or as an attachment?
		And should organizational charts be provided for the contractor and all subcontractors or just for the lead
	_	contractor?
	R	The organizational charts can be considered an attachment and do not count towards the 40 page limit.
		Organizational charts can be included for sub-contractors if they help clarify the approach to managing sub-
8	Q	contracting relationships. May applicants obtain Letters of Agreement from partners to demonstrate collaborative partnerships instead of
0	Q	forming Memoranda of Understanding?
	R	Letters of Agreement and Memoranda of Understanding will both be used to evaluate collaborative
		partnerships in proposals.
9	Q	Can tables within the narrative be single-spaced and 10-point or 11-point font instead of 12-point font?
	R	Yes.
10	Q	Do you want resumes from all subcontractors?
	R	Applicants are welcome to include resumes for subcontractors if they would help convey the quality of service
		delivery.
11	Q	I wondered if we could apply for this grant? We are an affiliate and not a subscriber of the PAT program. If we
		receive the grant, we could become a subscriber. Please advise.
	R	For respondents proposing to use the Parents as Teachers model, affiliate status will be required for the
		contract period. Funds can be budgeted for affiliate fees and training.

Home Visiting Request for Proposals (RFP) Consolidated Questions/Messages For Response Friday, September 25, 2020

for Region 3. R All current contractors are listed by region on the OEC website, and their contracts will be posted on Biznet with the complete list by early next week. S Q Please provide a list of all attendees at the Pre- Bid conference categorized by Region if possible. R The home visiting pre-bid conference attendance is posted on the OEC website, however they are not categorized by region. G Q The OEC is interested in family choice for home visiting. How does the OEC think that the four preferred of selected models should be distinguished? They are all similar programs offering similar services. How can families "choose" among them. What information can be provided so that families can tell the programs apar R The RFP asks applicants to choose the appropriate model(s) for their community/region to best achieved the outcomes listed in the RFP. To Q The OEC did an analysis after a study which resulted in a recommendation for an enhanced salary scale for program staff will add significant amounts to program budgets. Was a similar budget analysis done to consider the impact of past insufficient funding of other portions of the program budget necessitating inkind contributions by agencies, the expectation to self-fund increased expenses due to COVID such as PPE,			
 Q How many recommended home visits are required per home visitor? R Please refer to your selected home visiting model. Q Could we offer a monthly incentive for program participation? R This is possible. During contract negotiations and budget review, federal and state allowable costs will be reviewed. Q Please provide the program/agency name for all current OEC funded HV/State/federal programs with amour for Region 3. R All current contractors are listed by region on the OEC website, and their contracts will be posted on Biznet with the complete list by early next week. Q Please provide a list of all attendees at the Pre- Bid conference categorized by Region if possible. R The home visiting pre-bid conference attendance is posted on the OEC website, however they are not categorized by region. Q The OEC is interested in family choice for home visiting. How does the OEC think that the four preferred o selected models should be distinguished? They are all similar programs offering similar services. How can families "choose" among them. What information can be provided so that families can tell the programs apar R The RFP asks applicants to choose the appropriate model(s) for their community/region to best achieved the outcomes listed in the RFP. Q The OEC did an analysis after a study which resulted in a recommendation for an enhanced salary scale for program staff will add significant amounts to program budgets. Was a similar budget analysis done to consider the impact of past insufficient funding of other portions of the program budget necessitating inkind contributions by agencies, the expectation to self-fund increased expenses due to COVID such as PPE, 	1	Q	What is the desired client to home visitor ratio?
R Please refer to your selected home visiting model. Q Could we offer a monthly incentive for program participation? R This is possible. During contract negotiations and budget review, federal and state allowable costs will be reviewed. 4 Q Please provide the program/agency name for all current OEC funded HV/State/federal programs with amour for Region 3. R All current contractors are listed by region on the OEC website, and their contracts will be posted on Biznet with the complete list by early next week. 5 Q Please provide a list of all attendees at the Pre- Bid conference categorized by Region if possible. R The home visiting pre-bid conference attendance is posted on the OEC website, however they are not categorized by region. 6 Q The OEC is interested in family choice for home visiting. How does the OEC think that the four preferred o selected models should be distinguished? They are all similar programs offering similar services. How can families "choose" among them. What information can be provided so that families can tell the programs apar R The RFP asks applicants to choose the appropriate model(s) for their community/region to best achieved the outcomes listed in the RFP. 7 Q The OEC did an analysis after a study which resulted in a recommendation for an enhanced salary scale for program staff will add significant amounts to program budgets. Was a similar budget analysis done to consider the impact of past insufficient funding of other portions of the program budget necessitating inkind contributions by agencies, the expectation to self-fund increased expenses due to COVID such as PPE,		R	Please refer to your selected home visiting model.
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technology, virtual visits, cleaning and space considerations due to social distancing,, as well as the impact			technology, virtual visits, cleaning and space considerations due to social distancing,, as well as the impact of

		to be a feedback of the Control of t
		no annual increases in base funding? Will the OEC give recognition to more than just increased salaries when
		evaluating budget proposals as there are other factors important to running a program?
	R	There was no analysis completed to consider the impact of past insufficient funding. The recommended salary
		ranges was created to bring home visitor salaries to the CT living wage and support staff retention.
8	Q	Page 10, Section 12 of the RFP, states that "Respondents can only submit one proposal for a specific
		region". Would you confirm that Respondents with different EINs, DUNs, CEOs, SAM registrations and
		Boards of Trustees would each be eligible to submit a proposal for the region in which they are located?
		Yale New Haven Health is structured in this way and would like to know if Bridgeport Hospital, Yale New
		Haven Hospital and Lawrence + Memorial Hospital could each submit a proposal in their respective
		regions.
	R	Affiliates and member organizations of a lead agencies must be subcontractors in other applications.
9	Q	Pg. 24, §4.27 - Will OEC be providing IMH and Reflective Supervision training? If registration is not available
		before 12/1, for the March 2021 training through CT Assoc. of IHM, will it be sufficient and acceptable to state
		that we have full intention to have Clinical Supervisors trained?
	R	Yes, the OEC anticipates supporting IMH and Reflective Supervision. We are encouraging all clinical
		supervisors to be endorsed in level 3 by the end of the 3 year contract and a work plan detailing intention can
		be submitted.
10	Q	Pg. 10, §12 - Stipulates that an organization may only serve as the lead on one regional proposal. YNHHS
		currently has programs in three regions that are led by Bridgeport Hospital, Yale New Haven Hospital and
		Lawrence + Memorial Hospital as separate legal entities. We are proposing the same structure for the
		responses to this RFP. Some of our partners have asked for confirmation from our legal team that we would
		be eligible to submit as prime through these three separate entities since they are all part of YNHHS.
	R	Affiliates and member organizations of a lead agencies must be subcontractors in other applications.
11	Q	Pg. 6, 22-23, 3, D - ECIS is often malfunctioning, inaccessible, inaccurate, and pending tech attention, yet the
		RFP designated ECIS as the mandatory platform for data usage and entry. This creates a scenario in which
		home visitors need to use program time for additional or duplicative data entry actions. ECIS sometimes
		assigns multiple SASIDs to youth and families entered or sometimes won't find or enroll a client; how does
		OEC propose respondents reconcile this reality? There are APR failures or inconsistencies of ECIS data. Are
		proposers expected to speak to ECIS as if it is a working and functional platform in hopes it is working properly
		by the next contract period start date? Will all of the performance measures cited be "capturable" in ECIS?
	R	OEC is aware of the challenges related to ECIS and is currently working to address the issues and align ECIS
		with the RFP.

12	Q	What is the guiding document replacing the manual? We had the impression there were going to be fact
		pages as announced by OEC last year when a decision was made not to revise the manual. What guidance beside the RFP and model plans re these Home Visitors required to follow? The latest memos from the
		commissioner are COVID-specific, but for the long term and non-COVID time, what is standing guidance?
	R	Applicants should follow their evidence-based model requirements. OEC will provide program guidance to
	1	awarded contractors through active contract management and a procedure manual.
13	Q	On this week's webinar, staff mentioned that the current home visiting grant amounts are public information.
	Q	Can you tell us where to find that information or can you share it?
	R	The current home visiting contracts will be posted on Biznet with the complete list by early next week.
	Q	* Page 17: RFP footnote #8 defines "community organizations" as: "A public or private organization that
	~	provides services at a local level to improve the well-being of individuals in the community. At least 50% of the
		board of directors must reside or work in such designated community."
		* We are a company based in another state with a local branch office in CT. We have held a Birth to 3
		Contract since 2012, however, none of our board of directors live in CT. Are there exceptions to this
		requirement or can this requirement be reconsidered?
	R	No, at least 50% of the BOD must reside or work in the designated community. If providers not meeting this
		qualification are interested in conducting home visiting services in CT, please consider joining an applicant as
	_	a subcontractor.
15	Q	* Page 21: Budget requirements: RFP states "In addition to required compliance with the published cost
		standards, Respondents are advised that a responsive budget must limit annual administrative costs to 10% of
		the total over the activity budget. Respondents with a federal administrative cap must use the federal
		percentage. State or federal funding, by activity, will be determined at point of contracting for final
		determination of administrative cap."
		* If we budget 10% for admin but our actual costs are less than that (ex. 8%), are we able to keep the difference?
	R	All unexpended funds will be returned to the OEC. Budget revisions may be submitted for approval during the
	1	contract years to re-allocate funds to other allowable expenses/line items if needed.
16	Q	* Page 21: Budget requirements: RFP states "Per OPM Cost Allocation guidelines, unused/unexpended
	•	State funding at the end of the State Fiscal Year (SFY) has to be returned to the State and cannot be carried
		forward to the following SFY. Federal Funds can be carried forward to the next Federal Budget year with OEC
		review and approval. "
		* Does this mean an organization cannot keep any margin on this contract?

	R	All annual unexpended funds must be returned to the OEC regardless of funding stream.
17	Q	* Page 24: Performance Incentives: RFP states "Through this RFP, OEC will continue its progress toward
		performance orientation for multi- generational services and utilize rate cards as a measurement tool and a
		mechanism to encourage providers to focus on achieving meaningful outcomes. Though the rate card
		outcomes have not been defined for the contracts awarded through this RFP, they will likely be closely related
		to the metrics in the "Performance Measures" section.
		The total amount allocated to rate card payments and the payments per outcome achievement will be
		determined by OEC after the contracts are executed, when available appropriations for this purpose are clearer."
		* During the pre-bid meeting, it was explained that rate card payments are based on performance and in
		addition to contract payments. Are rate card payments factored into the total contract amount when 10%
		admin limit is applied? Are organizations able to retain these amounts as a profit margin?
	R	No, rate card amounts have not been determined at this time, but will be upon contract executions. Awarded
		contractors do not budget for rate card funds and any earned funds must be spent within the home visiting
		programs allowable costs.
18	Q	Can you clarify the board member requirement on page 17 that at least 50% of the board members must be
		residents or work in the designated community? Does this mean that companies that do not have board
		members that work directly in the specific CT region are not eligible to bid on this solicitation?
	R	No, at least 50% of the BOD must reside or work in the designated community. If providers not meeting this
		qualification are interested in conducting home visiting services in CT, please consider joining an applicant as
		a subcontractor.
19	Q	Please clarify if the budget counts toward the 40-page narrative page limit.
	R	No, the budget does not count toward the 40-page narrative page limit.
20	Q	If an applicant has a subcontracted partner, does the subcontractor also need to submit a full budget? If yes,
		does that go toward the narrative page limit or should that be in an appendix?
	R	Yes, the subcontractors within a lead agency are required to submit a budget. These budgets are attachments
04		and do not count toward the page limit.
21	Q	Please describe what OEC is looking for in a cost schedule for subcontractors. Is this just a budget? Or is a cost schedule different from a budget?
	R	Subcontractors must include a budget within the lead agency's application.
22	Q	Please clarify: for the initial budget period (4/1/20 – 6/30/20), should applicants use the pro-rated amount
	٧	based on the annualized funding available?
	1	basea on the annualized funding available:

	R	Yes.
23	Q	Where in the proposal are applicants to include the Data Entry Form with outcome data requested in Section 4.51 Meeting Performance Data Outcomes? Can we include the Data Entry Form as an attachment in Section E? Or are we to include the Data Entry Form within the narrative so it counts toward the 40-page limit?
	R	Yes, the data entry form should be included in the proposal as an attachment and does not count toward the 40-page limit.
24	Q	Please clarify where on BizNet the Notification To Bidders Parts 1-4 form should be uploaded. There is no specific place on BizNet the way there is for the other administrative forms.
	R	Click on the following link for instructions on how to upload Affidavits and Non-Discrimination forms: https://portal.ct.gov/-/media/DAS/DAS-Procurement-Services/Contracting/Admin-Instructions.pdf?la=en
25	Q	Can OEC send a receipt of submission when they receive proposals by email so applicants can be sure that their submission was received?
	R	Yes, the Official Contact will confirm receipt by email.
26	Q	The RFP budget form on the website seems to auto populate annual salaries for the first 3 month period (April 1-June 30 th), under the "proposed position tab, instead of breaking into a quarter salary budget. Is there a way to have this fixed?
	R	The budget form has been revised and updated on the OEC and Biznet websites.
27.	Q	Will proposals that include a model other than those listed be considered?
	R	Yes, other models will be considered, but the proposal must demonstrate how they will meet the target populations and outcomes, include model-developer approval for any modifications and provide a theory of change. Please refer to the RFP for details on scoring.

Home Visiting Request for Proposals (RFP) Updated Consolidated Questions/Messages For Response Friday, September 18, 2020

1	Q	How will OEC pursue Medicaid reimbursement for home visiting services? Will it be as a fee for service billable visit or a per-member-per-month type model? Will the billing codes be turned on in the medical schedule or in the behavioral health schedule?
	R	Medicaid reimbursement is a longer-term goal that the OEC is working towards, but details have not been finalized yet.
2	Q	How can you help us to learn which mothers are already enrolled in Medicaid, have a PCMC, or PCMH Plus, or are enrolled in Medicaid Intensive Case Management?
	R	This is a longer-term goal that the OEC is working towards, but details have not been finalized yet.
3	Q	Can DCF-involved families enroll in OEC home visiting programs?
	R	Yes, we are prioritizing prenatal enrollment regardless of the number of previous pregnancies and children. A parent with a child in foster care six-months old and under could participate in home visiting if reunification is the plan.
4	Q	Are the target populations simultaneous prioritizations or three separate categories?
	R	The priority populations are three separate categories. It is possible that families will fall under multiple target population categories.
5	Q	Can you speak more about the openness to enrolling families outside of the target populations?
	R	The target populations are prioritization considerations, not eligibility requirements. At this time, OEC is prioritizing prenatal enrollment and families with children up to the age of 6 months; caregivers, including fathers, under the age of 20; and women from racial/ethnic communities disproportionately experiencing adverse birth outcomes. Awarded providers should refer to their model guidelines for specific eligibility requirements.

Families outside of the target populations may be enrolled when no waitlist for target populations exists. For example, if a program was at capacity and could only take one new enrollee, and there was a teen parent and parent in their 20s -30s, OEC would ask the program to take the teen parent. OEC will be monitoring enrollment demographics through Active Contract Management to assess whether awarded providers are making earnest, good-faith efforts to enroll more families in the target populations. 4			Eamilies outside of the torget populations may be enrelled when no weitlist for torget populations exists
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	11	Q	Can a program serve more than one of the identified target populations?
		R	

12	Q	How will Latinx populations be prioritized?
	R	Although the Latinx population was not specifically referenced in the RFP as a target population, OEC still
		considers it a priority to demonstrate the ability to ultimately serve this important community. Applicants
		should refer to the provider report for additional details about the needs in their regions.
13	Q	Do sites not planning on altering their models need to submit an implementation plan?
	R	Yes, all proposals should include an implementation plan that details home visiting model services,
		program deliverables and any theories of change to meet program target populations and outcomes.
14	Q	Is OEC looking for exact dates of when reports were submitted to funder?
	R	As the RFP describes, applicants are expected to demonstrate a positive history of compliance and a
		timely submission of contract deliverables.
15	Q	Do main body attachments count toward the 40-page limit? Is the budget and budget narrative and
		attachments part of the 40-page limit? What should go in the main body and what can be go in an
		appendix that doesn't count toward the page limit?
	R	The project narrative counts toward the 40-page limit. A list of approved and relevant attachments which
		do not count toward the 40-page limit is included in Appendix F of the RFP. Please note: attachments
		other than the required documents will not be reviewed.
16	Q	Can OEC-provided intake, eligibility, and enrollment forms be included? Will attachments include
		assessments such as the PICCOLO, EPDS and HITTS?
	R	No, OEC provided documents do not need to be included in the application. Applicants may reference in
		their narrative that they are using these OEC forms. Applicant-created or evidence-based model intake,
		eligibility, enrollment or assessment forms may be submitted as attachments.
17	Q	Are applicants committed to the program model named in the letter of intent?
	R	Yes. Letters of Intent are due by November 1 st and must include the model you are proposing to
4.0		implement.
18	Q	Can you explain what you are looking for in response to the case study on page 35? Is this a concern that
		proposals must address?
	R	OEC is looking for respondents to clearly articulate how they would respond to the scenario in the case
		study. OEC wants to understand how a respondent thinks about how this family and the referral source
40		can find home visiting services.
19	Q	What is the rating scale and rubric?
	R	Evaluation criteria and additional scoring details are included in the RFP starting on page 27.
20	Q	Do existing home visiting agencies have to respond to this RFP or is this to secure additional providers?

	Ъ	Ves this presume port is few all home visiting funds and evisting providers should reprove interested in
	R	Yes, this procurement is for all home visiting funds and existing providers should respond if interested in
		being considered for future funding.
21	Q	Will we be using pre-Covid or post-covid benchmark data in this RFP?
	R	Pre and post-covid data should both be submitted. The data entry form looks at data from the past 12
		months, which encompasses pre- and post-Covid data.
22	Q	Many evidence-based models have strict data and implementation requirements, sometimes creating
		their own data and accountability systems. How do you see not creating EBP siloes?
	R	OEC is working to address data siloes.
23	Q	Is Sparkler participation mandatory? Even if ASQ completion is over 90%? Can the requirement to use
		Sparkler be adjusted to say a certain % of completed ASQs?
	R	Sparkler is an initiative of the OEC and must be offered to all families. Families should be deciding their
		participation. OEC initiatives, such as Sparkler, will be reviewed regularly as part of Active Contract
		Management.
24	q	Must proposals include a regional data gathering/management system that is shared across all
		participating agencies or is the focus on ensuring the infrastructure of each program includes a
		component that ensures timely and accurate submission of data?
	R	Contract deliverables are expected to be met by the awarded contractor. It is the responsibility of the
		contractor to ensure that all subcontractor data is entered and submitted in a timely manner to the
		contractor and/or the OEC.
25	Q	Will OEC have a statewide name for home visiting programs to use?
	R	Yes, the statewide name is the "Connecticut Home Visiting System."
26	Q	Does the Board of Directors requirement of 50% of members residing in the towns served refer to the
		entire region or whatever smaller region a lead may cover?
	R	This refers to the entire region.
27	Q	We are a larger organization with a local office and Birth to Three program in CT. None of our board of
		directors live in CT. Are you open to exceptions to this rule?
	R	No, at least 50% of the Board of Directors must reside or work in the designated community. If providers
		not meeting this qualification are interested in conducting home visiting services in Connecticut, please
		consider joining an applicant as a subcontractor.
28	Q	Will OEC provide job descriptions for home visitors and other key roles? What kinds of qualifications and
		standards in education and training are you looking for? Do all program supervisors need to be clinical or
		is MSW, MS?
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	R	No, OEC will not be providing job descriptions for home Visitors or other Key Roles. Staffing requirements are specific to each model.
29	Q	Do the staff retention goals apply to the whole organization/agency, or are these primarily retention goals for home visiting staff?
	R	While OEC encourages staff retention throughout the agency/organization these are primarily retention goals for home visitors.
30	Q	What are you looking for as a home visitor to supervisor ratio?
	R	OEC does not have specific requirements on a home visitor-to-supervisor ratio. Agencies should adhere to model requirements. OEC will monitor this through active contract management. Supervisors should be able to effectively supervise and oversee the work of the home visitors and conduct regular reflective supervision.
31	Q	Will IMH endorsement at level 1 or 2 be sufficient for supervisors? I am a current supervisor but do not meet the requirements for a level 3 or 4 endorsement.
	R	Awarded providers are encouraged to develop a plan to pursue level 3 or 4 for supervisors.
32	Q	The RFP states on page 9 that the agency has to have staff in place at the time of the award - how does this apply for proposals of a brand new program?
	R	Proposals must include a detailed implementation process and timeline, including the identification of all necessary steps to operationalizing their Home Visiting Services.
33	Q	Where can we find a directory of existing home visiting providers, areas served, and annual grant amounts?
	R	Current contracts are public information. Due to a transition in data systems, OEC is confirming the exact link to share. OEC will follow up with an update next week.
34	Q	Will the pre-bid attendee list and names of agencies who submit LOIs be circulated? (It is helpful for WBE's to partner and find primary vendors)
	R	Yes, the pre-bid attendee and LOI lists will be submitted as addenda on the OEC and BizNet websites.
35	Q	Can a subcontractor fall under multiple leads? (Within one region?)
	R	Yes, an agency can be listed as a subcontractor in more than one application.
36	Q	Can an agency submit as a lead and another as a subcontractor with another agency proposing to be a lead?
	R	Yes, an agency can submit as a lead agency and be listed in another application as a subcontractor.
37	Q	Will OEC require OEC-funded home visiting contractors to create service agreements through this effort so families can continue in support and service after 6 months?

	R	OEC is encouraging and prioritizing initial enrollment of families up to the child's 6 months of age. The length of time they receive services within the home visiting program is determined by the evidence-based model selected.
38	Q	What is the change for new provider and small organization or business for their RFP to be accepted compare with big and older community leading organizations on child care and social services?
	R	OEC is accepting multiple applications from regions, including smaller organizations.
39	Q	Can you clarify whether OEC is expecting one application per region with fiscal arrangements among agencies/programs/hospitals within a region? Does OEC expect agencies to have MOUs or contractual/fiscal arrangements fully formed by the time bids are submitted?
	R	OEC is accepting multiple applications from regions and will fund more than one application in regions. Applicants should demonstrate their ability to collaborate with other home visiting programs/applicants within their region. If fiscal arrangements are proposed in the application, OEC will allow funds to support collaboration efforts.
40	Q	How will OEC help connect organizations in each region? Will that happen before or after the LOI submission?
	R	The OEC website has a list of current home visiting providers. If a submitted LOI indicates a need for support in connecting to other applicants for collaboration purposes, the OEC will provide the interested applicant a list of other interested providers.
41	Q	The proposal scoring seems to heavily favor partners. Is the OEC opposed to a single organization providing the full array of services?
	R	No, single agencies are allowed to apply. All applications should demonstrate community/regional collaborations that support family needs.
42	Q	How can we know who to partner with if we don't know who will be receiving contracts? Is OEC looking to only fund programs already staffed with home visitors prior to contract start date? Would there be room for new sub contractual relationships?
	R	A list of current home visiting providers is on the OEC website and applicants that are unfamiliar with community or regional providers for collaboration can indicate so on their LOI. OEC will support interested applicants that indicate such need.
43	Q	Can affiliates of a lead agency submit proposals in additional regions?
	R	No, affiliates of a lead agency must be subcontractors in other applications.
44	Q	Is there a preference between multiple proposals coordinated within a region vs one region wide proposal?

	R	There is no preference. All applications should demonstrate collaboration that meets the needs of families and the region.
45	Q	For region-wide proposals, is it required that all home visitors follow the same model?
	R	No, model selection should be based on the community and regional needs.
46	Q	Are proposals expected to offer all 4 of the preferred programs or a subset of them? Are multiple models preferred or encouraged? Will only the 4 models mentioned on the RFP be considered?
	R	No, the proposals are not expected to offer all four of the models. Other models will be considered but respondents must clearly articulate how this model will address the three outcomes OEC has identified and provide a theory of change.
47	Q	Will there be added value for proposals that include clinical models (such as Minding the Baby) that require regular reflective supervision by clinical supervisors and involve training for home visitors and supervisors that meet requirements for them to obtain and maintain Infant Mental Health endorsement?
	R	Please see answer above.
48	Q	Why is Child First not listed as one of the approved programs?
	R	OEC identified four models from the approved HOMVEE list. These models best addressed the three outcomes of OEC. Model selection is described in detail in the RFP.
49	Q	Is OEC going to host a meeting that provides detailed information about the four HV models identified in the RFP?
	R	OEC does not plan to host a meeting about the models at this time.
50	Q	Would Parents as Teachers be a program that meets requirements?
	R	Yes, Parents as Teachers is one of the identified models.
51	Q	Is this model solely to be focused on birth to 6 months? Or can there be an array offered for the early childhood continuum?
	R	OEC is prioritizing prenatal enrollment and families with children up to the age of 6 months. The age to which children can receive services is determined by the specific models.
52	Q	Will there be negative value associated with proposing an alternative model that meets HHS criteria for evidence of effectiveness (including a clear justification of effectiveness in addressing OEC prioritized outcomes) versus only the four models named in the RFP? What is the OEC's view on this?
	R	Other models will be considered, but respondents must clearly articulate how this model will address the three outcomes OEC has identified and provide a theory of change.
53	Q	Is there any specific reason that Minding the Baby (MTB) wasn't included as one of the models listed in the RFP given that MTB has a focus on early engagement and primary prevention with young parents,

		and has outcomes in line with those highlighted in the RFP? If so, what was the reason? If not, was this
		an oversight?
	R	The RFP describes in detail how the models were selected.
54	Q	What will the referral and intake system look like? Will there be an OEC Gatekeeper or triage process in each region to help with referral flow, especially as each model differs in intensity (duration and dosage), or is that all to be done by the lead agency? Will OEC be giving the regions a centralized intake / referral form?
	R	Applications should indicate a referral process that meets the needs of the region/communities and connects families and providers looking to refer families, to home visiting. The OEC will be working with awarded contractors to develop a state-wide intake form that meets the needs of OEC and funded organizations.
55	Q	The centralized intake/referral process was noted as being data driven, are you able to identify some of the variables to be prioritized?
	R	The process for identifying target populations and outcomes followed a data-driven and family-focused approach, as detailed in the RFP. OEC will work with awarded providers on a standardized intake system. For referral systems, OEC expects applicants to propose what works for them in their community and/or region.
56	Q	Do you envision a connection with existing intake and referral "systems" already in process, but sometimes duplicative thus a problem that might best be resolved in terms of more systemic case practice?
	R	Applicants can utilize existing referral sources available to them within their region/community. The OEC does not have an encouraged or preferred referral system and is expecting applicants to propose what works for their community and/or region.
57	Q	To clarify the difference between "standardized intakes" and "unified referrals for the community". The way that sounds is OEC will be working with providers on intake but the "centalized referral process" is region specific and providers must explain their plan?
	R	The OEC will be working with awarded providers on a standardized intake. Referral processes will differ by regions and communities and should be determined by applicants and/or collaborations as to how community providers and families and can refer to home visiting.
58	Q	Can you speak to the number of referrals you expect per region based on population statistics that meet criteria identified target populations?
	R	The OEC cannot provide an estimate at this time, as the number of referrals depends on factors beyond population statistics alone.

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59	Q	Would an application to cover the intake and referral process statewide be entertained? Or would the
		service and intake need to remain within the same application? (Rephrasing, one vendor to complete
		intake and refer to all provider organizations statewide)?
	R	No, for this RFP, applicant agencies must provide home visiting services. However, funds can be used to
		support referral partnerships within a region.
60	Q	Does OEC have an anticipated length of stay in mind for families participating in services?
	R	The length of stay will depend on the home visiting model the family is enrolled in.
61	Q	How many families are expected to be served in each region through this funding?
	R	OEC does not have an exact figure at this moment and are conducting analysis to determine possible
		ranges of numerical targets. Through the LOIs received, OEC hopes to get a sense of what the potential
		service array might look like in different parts of the state.
62	Q	If a region goes for separate contracts, does each area of the region have to offer the same services?
	R	No. However, the application must identify the evidence-based home visiting model that will be used in
		the proposed service area.
63	Q	What is the caseload expectation for each home visitor?
	R	Caseload expectations can vary by model. Please refer to your selected model's requirements.
64	Q	Are proposals expected to include plans to service the entire region, or can proposals be for a portion of a
		region?
	R	Proposals can be submitted for a portion of the region, but must also demonstrate the capacity to meet
		the varying needs of families or their ability to connect families within their proposed service are to the
		necessary resources. Community partnerships and collaborations should be demonstrated to
		successfully address the nature of the relationship(s).
65	Q	How will you be ensuring that all towns will be served if applicants are at liberty to propose to serve
		subsets of a region?
	R	Any town that is not being proposed as the applicant's catchment area should include an explanation,
		including identification of the other home visiting programs/models that are proposing to service with and
		MOA, already have non OEC funds servicing it, or demonstrate a plan id awarded to move forward with
		collaborations in their region.
66	Q	What is the guiding document replacing the manual - there were going to be fact pages as announced by
		OEC last year when a decision was made not to revise the manual? What guidance beside the RFP and
		model plans re these Home Visitors required to follow?
	R	OEC is working on a procedures manual.
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67	Q	Is the regional award amount per year or for the total contract period?
	R	The regional awards are per year.
68	Q	The salary range for some positions is significantly higher than the current ranges at our organization. How quickly does the OEC expect organizations to step up to the \$50k salary range for home visitors?
	R	OEC recognizes that a transition period will be necessary and does not expect all providers to be able to upscale salaries immediately. Progress towards meeting salary guidelines will be tracked through active contract management, along with other organizational metrics like staff retention. OEC's intention is not to create additional financial burdens on providers; rather, OEC hopes that its funding can create better working conditions and a more sustainable home visiting workforce.
69	Q	Will benefits be taken into consideration if salary guidelines are not met?
	R	Willingness to meet salary guidelines will affect proposal scoring. However, the salaries listed are guidelines, not criteria. OEC recognizes that a transition period will be necessary and does not expect all providers to be able to upscale salaries immediately. Progress towards meeting salary guidelines will be tracked through active contract management, along with other organizational metrics like staff retention. OEC's intention is not to create additional financial burdens on providers; rather, OEC hopes that its funding can create better working conditions and a more sustainable home visiting workforce.
70	Q	How much higher than the median range are the established salary ranges?
	R	For most of the roles, the current median is lower than the midpoint of the recommended salary range. In particular, there are three positions where there is a larger gap between the current median and the recommended midpoint: Home Visitor, Clinical Supervisor / Program Manager, and Care Coordinator. OEC believes that these recommended salary ranges can support a strong home visiting system in Connecticut by sustaining viable career paths in this field.
71	Q	Are the salary suggestions based on a 40 hour work week?
	R	Yes.
72	Q	Will these OEC salary guidelines be expected of current OEC home visiting providers as well?
	R	Yes. These are guidelines for proposals, not requirements. Active Contract Management will be used to monitor retention and ensure a more sustainable home visiting workforce.
73	Q	Is OEC in talks with other State agencies funding Home Visiting programs for similar salary guidelines?
	R	These salary guidelines are specific to OEC.

74	Q	What are the start-up, training, and ongoing quality assurance costs for each model: a) Healthy Families America (HFA); b) Nurse Parent Partnerships (NFP); c) Parents as Teachers (PAT); Early Head Start?
	R	Please refer to model developers for these details.
75	Q	How much of the first year budget can be directed at "infrastructure development" expenses that should
73	Q	decrease over time?
	R	There is no set amount. OEC will evaluate budgets as outlined in the RFP.
76	Q	Will budgets need to include model training costs? Can the OEC take a role in coordinating trainings for
, 0	_	like programs across the state in order to reduce/share costs?
	R	Yes, budgets will need to include model training costs. Awardees will need to contact the national office
		of their chosen home visiting model to arrange training.
77	Q	Is this a state funded or federally funded grant?
	R	Both.
78	Q	Should applicant budgets distinguish between state and federal funds? It's my understanding that
		MIECHV and State data needs to be tracked separately, does it mean that we have to explicitly say what
		and how much is MIECHV and State in our budgets? If so, do you have guidelines around that?
	R	No, applicants should submit their budgets without consideration for state vs. federal funding. OEC will
		work with awarded providers to determine funding allocations.
79	Q	Please clarify the requirements around administrative caps in the budget. The statement limiting the
		admin costs to 10% seems to contradict the statement that follows that applicants should use their federal
		rate if they have one. (This is on RFP page 21.)
	R	Please refer to federal guidelines on administrative expenses:
		https://www.federalregister.gov/documents/2020/08/13/2020-17468/guidance-for-grants-and-agreements
		https://www.govinfo.gov/app/details/CFR-2014-title2-vol1/CFR-2014-title2-vol1-part200/context
80	Q	Can you please define a federal administrative cap? Is that the same as a federally negotiated cost rate?
	R	Organizations that expend federal funds and allocate and claim indirect costs must negotiate an indirect
		cost rate with their cognizant Federal Agency. The cognizant Federal Agency is generally the agency that
		provides the largest amount of direct Federal funds to the organization. When the cognizant agency
		approves an indirect cost rate, the rate is accepted by other federal agencies to determine the amount of
04		indirect costs that apply to their grants.
81	Q	RFP page 35 states that OEC will allow funding to be used to support partnerships for referrals. Can OEC
		clarify what it means by this. Is this to incentivize referrals? Or is the funding for a sub contractual
	R	relationship between partners who are both doing home visiting work? Please see the scope of services section in the RFP for additional details.
	1.7	Thease see the scope of services section in the INF TOI additional details.

82	Q	What percent of the proposed budget should be allocated to administrative components of the referral system versus direct home visiting services?
	R	There is no set amount. OEC will evaluate budgets as outlined in the RFP.
83	Q	Will OEC provide funds for IMH endorsement and trainings?
	R	OEC is still determining these details
84	Q	How should providers budget for rate card if we do not know what the payments would be? Does the total funding include rate card allocations?
	R	The total funding includes rate card allocations. However, applicants do not need to budget for the rate card at this time. The details of the rate card are still being determined (e.g. chosen metrics; amount of funding tied to rate cards) and will be announced to the applicants when they are finalized.
85	Q	Can OEC share the current total funding for each of the 6 regions?
	R	Applicants can look at publically available contracts to calculate current funding allocations by region.
86	Q	The funding amounts listed by region are annual amounts - so for each budget period that budget is requested - we will have the full estimated amount for each budget period? Should we pro-rate the amount for the first budget period which is less than 12 months (4/1/21-6/30/21? So 4 budgets and budget narratives are required?
	R	The submitted budgets should cover the following time frames: 4/1/20-6/30/20; 7/1/20-6/30/21; 7/1/21-6/30/22; 7/1/22-6/30/23. The corresponding narrative should also reflect the associated timeframe.
87	Q	How are providers reimbursed? Is there a charge per visit? Is it a pre-establish annual amount to be awarded (based upon the proposed budget) & paid lump sum to the providers, to be accounted for with allowable expenses?
	R	Awardees will be paid at the start of each quarter. Final amounts will be determined during contract negotiations.
88	Q	Does the proposed salary for home visitors correspond with higher credential requirements?
	R	No, the salary guidelines for home visitors and other roles were calculated based CT's self-sufficiency wage for a family of two and the median salaries of current home visitors. We are encouraging all clinical supervisors to have an infant mental health endorsement at level 3 or 4. Please check the endorsement requirements at https://www.ct-aimh.org/endorsement-2/.
89	Q	Is OEC supporting the allocation of funds designated to meet families' basic needs?
	R	Yes.
90	Q	On RFP page 7 applicants are asked to upload to BizNet the Notification To Bidders Parts 1-4. Where should these be uploaded? As a PDF? Or are we to fill out the CHRO Workplace Analysis Affirmative Action Report, Employee Information Form within BizNet?

	R	All of these items should be directly uploaded to BizNet.
91	Q	Will BizNet be converted to CTSource before 12/1/20? Should we upload all forms to BizNet or
		CTSource?
	R	No, BizNet will be used during the entire procurement period. All forms mentioning the state contracting
		portal should be uploaded to BizNet.
92	Q	Do new contractors also have to upload applicant-created and evidence-based model intake, eligibility
		and enrollment forms if they have not yet been created?
	R	For new contractors, this is not a requirement.
93	Q	Are letters of support, commitment, or MOUs allowed or required? This RFP does not ask for letters of
		referral or contact information for references as has been required in the past.
	R	As mentioned in the RFP, MOUs are encouraged to demonstrate collaborative partnerships. Letters of
		reference and support are not required but can be used as appendices to support relevant submission
		questions.
94	Q	If the audit is filed with the state electronically, do you still require a printed copy?
	R	No.
95	Q	Is 25MB the total for all the documents or per document for the size of the email files?
	R	The 25MB maximum is the limit for what OEC's email servers can receive. All proposals should not
		exceed this limit to ensure the file submission is successfully received.
96	Q	If proposing as a regional collaborative, should we submit a single aggregated Data Form or a separate
		form for the primary contractor and each subcontractor?
	R	The data form is only required for the primary contractor. Additional material required for subcontractors
		can be found in the RFP.
97	Q	Are all of the forms required for the lead organization also required of partners and subcontractors?
	R	No, only the lead provider is obligated to submit proposal forms. However, please refer to the RFP for any
		required subcontractor documentation.
98	Q	If an agency applies as a "lead" do the subcontractors need to submit their own separate applications, or
		is their information included only in the lead agency's application?
	R	Subcontractors do not need to submit their own applications.
99	Q	What will happen if you receive an application AND the applicant did not attend the mandatory webinar today?
	R	Per the RFP, attendance at the webinar was a mandatory requirement for submission. Any proposers
		who missed the conference are required to have submitted in writing a request for an exemption for
		review by OEC.

100	Q	If we have questions moving forward we send them to Sondra Crute at OEC.RFP@ct.gov which will be answered every Friday?
	R	Yes.
101	Q	Will new contracts begin 4/1/2020 or 4/1/2021?
	R	04/01/21. This was a typo and has been corrected.
102	Q	What would you say are the top 3 areas needing improvement in the existing home visiting program?
	R	The RFP outlines the priorities for improvement.
103	Q	Are you looking to award agencies to regions based on the home visiting model they propose to match
		that region's documented need?
	R	OEC is looking to Respondents to describe how they chose their model based on OEC identified
		outcomes, priority population and regional need.
104	Q	Given the upstream nature of the OEC programs, why did the proliferation of DCF programs in a region
		impact regional funding decisions?
	R	As background information, OEC factored in the presence of relevant DCF-funded home visiting
		programs (Child First, Family Based Recovery, and Parenting Support Services) into the funding
		allocation exercise. These programs were reviewed for two reasons:
		1. Often, DCF-funded programs are present in towns with other related social services available for
		families. We inferred that the towns without DCF-funded home visiting services may be limited in
		other services for families as well and allocated more funding to these areas.
		2. Though OEC is focusing upstream, there will be some resources available for families with
		children over the age of six months. To best support these families, we accounted for the
		availability of DCF-funded home visiting services
105	Q	How many contracts will be awarded in each region? Will OEC accept more than 1 Lead Agency per
		region (it says a "minimum of 1 contract per region" but we want to confirm that they will accept more
		than 1).
	R	OEC will accept more than one proposal per region, but is looking for all towns in each region to be
100		covered and for families and referral sources to know how to connect to home visiting.
106	Q	Can you please clarify if a proposer will be penalized if they do not cover every town in a region?
	R	Points will be awarded to respondents who have a strong and coordinated regional plan that includes
10-		how every town will be covered.
107	Q	So if you are a lead in one region? you can also be a subcontractor in another application? or does that
		mean a subcontractor in another region is acceptable?
	R	Yes, you can be a lead in one region and a subcontractor in additional regions.

108	Q	How do you envision the care and data relationship with other state agencies, including WIC/DPH. DSS, and DCF
	R	OEC continues to work with other state agencies on data relationships.
109	Q	Do you envision a statewide structure for like, outside of OEC, like B-3 CDI at UW CT?
	R	We are currently looking to each region to describe a referral process for families and referral sources.
110	Q	Does OEC see this model partnering with DCF on the Federal Families First submission with this
		particular RFP?
	R	OEC and DCF continue to work closely together to coordinate services for families.
111	Q	I think I heard Ms. Bye say we can only focus on one region to be considered for the grant application. Is
		that correct?
	R	Yes, this is described in detail in the RFP.
112	Q	Can you please define "upstream"?
	R	OEC defines upstream as intervening with families as early as possible, prioritizing enrolling families
		prenatally and with children up to six months of age.
113	Q	Is the OEC still placing value on making a menu of services available to families as part of the statewide
		home visiting system, as discussed over the past few years? If not, what is the rationale for this shift? Is
		this being left completely up to the discretion of the regional agencies? Will is be considered a strength if
		a proposal includes multiple models?
	R	The RFP describes in detail the process that OEC took to arrive at both the priority population and the
		outcomes. The RFP awards points based on the evaluation criteria, so please carefully read the RFP.
114		Aileen, when you think "Innovation" what would be 3 keywords or adjectives that come to your mind?
	R	OEC encourages innovative approaches that support the prioritized populations and identified outcomes. The RFP describes this in detail.
115	Q	Is the OEC still placing value on making a menu of services available to families as part of the statewide
		home visiting system, as discussed over the past couple of years? If not, what is the rationale for this
		shift?
	R	The RFP describes in detail the process that OEC took to arrive at both the priority population and the
		outcomes.
116	Q	Is there a plan for another OEC RFP (or other source of funding) focused on higher intensity interventions
		than those listed in the RFP, also so that the state system will still include programs with a multi-
		generational, clinical focus?

	R	As noted in the RFP, OEC has a total of 19 million dollars in state and federal funding to support home
		visiting. We anticipate allocating all of this \$19 million in this RFP process. We do not know what other
		state agencies or other funders' plans are to fund home visiting.
117	Q	Does OEC foresee any implementation complications due to COVID and trainers being based out of State?
	R	No, currently most of the home visiting services and trainings that are taking place are virtual and have been successful.
118	Q	What qualifies as home visiting considering the pandemic restrictions? Will virtual visits be qualified long-term considering families may not want anyone in their home even if and when restrictions are lifted to maximize on safety?
	R	During the pandemic, services that are provided and are maintaining fidelity to the model, either virtually or in-person, are considered home visiting services. The long term consideration for virtual home visits has been discussed but decisions have not been made at this time.
119	Q	What would visits look during pandemic of if state shuts down?
	R	Visits would be completed virtually, as they were when the state shut down in March through June.
120	Q	Could the transition process begin in January so that this fall allows us to focus on the grant proposal and
		our program?
	R	Transition planning is currently underway and will continue to be developed over the next few months.
		OEC will be intentional about engaging the provider community in co-developing this plan.
121	Q	Is there an expectation that we discharge our current clients to create capacity for "younger" population?
	R	No. OEC's priority is to provide support to programs to minimize disruption in services to families. As
		families exits an existing program OEC expects those slots to be filled based on the identified target
		population. Providers switching to new models should also highlight their transition plan for families
		currently served that no longer meet service requirements.
122	Q	Did the researchers who identified the 4 models offer recommendations or models on how to transition non-target families being served under the current program? What is the plan/stance of the OEC
		regarding families currently being served through state funds on the current HV grant in models that
		aren't listed in the RFP (i.e., Child First, Minding the Baby, Family Check-up)?
	R	OEC is in the process of developing transition plans that are focused on limiting disruptions to children
		and families. This will be a collaborative process with incumbent providers.
123	Q	Would it be correct to say that applications from organizations using other models should include a
		transition plan as part of their application?

	R	Providers switching to new models should also highlight their transition plan for families currently served
		that no longer meet service requirements.
124	Q	Will there be any help in regards to paying staff from 1/1-3/31?
	R	For current providers a contract extension will be issued from 1/1/21 to 3/31/21. Newly awarded program contracts will start April 1, 2021
125	Q	Is it possible to receive a recording of the webinar?
123	R	At this time the webinar is not available. However, the slide deck of the presentation is posted on the
	IX	OEC website.
126	Q	Is the family visiting program separate from enrolled children at the center? How can daycare providers help?
	R	Home visiting programs and child care programs are different. A child can be enrolled in a child care program and receive home visiting services.
127	Q	In the future will existing providers of center-based services be able to reallocate resources to move to the home visitation model based on needs?
	R	Childcare funding and home visiting funding are separate funding streams and cannot be blended.
128	Q	How can we create programs that strengthen the relationship between parents who are in an "out of love
		relationship," showing them that they have a common goal and can still work together even though they are not together?
	R	Please refer to your selected model's best practices. OEC encourages the inclusion of both care givers.
129	Q	There is a strong literature on the multi-generational impact of racism, poverty and trauma AND its' impact on pregnancy and birth outcomes. Boston is a great example. It's kind of SDOH plus. What is your thinking on this?
	R	As the RFP stated, we highly encourage innovative practices. Please see the RFP for details.
130	Q	Could OEC and UCONN SW create a statewide Higher Ed learning collaborative, so that all regions can be incentivized to partner with regional or local higher Ed for research, evaluation and accountability?
	R	OEC looks forward to working with awarded contractors on encouraging state-wide initiatives.
131	Q	And a question supposedly in the pandemic cove 19 can we take care of the family licensing procurer we
		can take care of 12 children or not? And what happens we the \$ for CTCARE some providers get paid
		and we still waiting?
	R	This is licensing question. Please contact the licensing help desk.
132	Q	I attended today's webinar. Please advise, I told I need to sign in for attendance purposes. There was a
		link in the chat but I was unable to copy and paste. I did attempt to type the link in but it was very long
		and didn't work. Could you please send the link again?

	R	As long as you pre-registered, you met the RFP requirement to be considered for evaluation.
133	Q	Are we to late, we like to bid on this opportunity? I think we missed the deadline.
	R	No. The Letter of Intent is due November first and proposals are due December 1.
134	Q	Will this Q&A document, the pre-bid conference slide deck, and the Home Visiting RFP be available in
		Spanish?
	R	OEC is looking into the possibility of translating exploring documents. Translation of the RFP will not be
		feasible for this procurement cycle, but OEC will consider this for future procurements.

Home Visiting Request for Proposals (RFP) Updated Consolidated Questions/Messages For Response Friday, September 11, 2020

1	Q	Is this information available in Spanish?
	R	The Home Visiting RFP is only available in English.
2	Q	Is it mandatory for me to make the registration for the conference? And what is the exact reason?
	R	Yes. For those interested in responding to the Home Visiting RFP, register by September 11 for the September
		15 Pre-bidder Conference.
3	Q	What time on September 15 th is the mandatory meeting? And, also, explain what we are pre-bidding on.
	R	The Pre-bidder's Conference will run from 8:30 am to 10:30 am and is mandatory for anyone applying for the
		Home Visiting RFP.