

Blue Ribbon Panel on Child Care

July 12, 2023 Panel Meeting Minutes

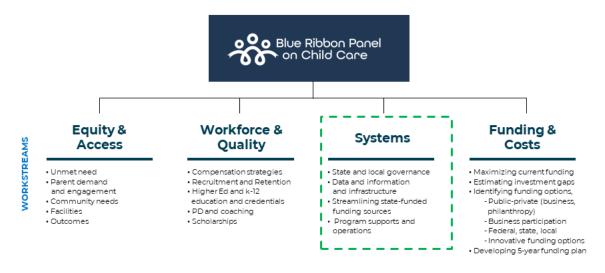
Welcome/Initial Remarks:

Eloisa Melendez called the meeting to order and shared the objective of the session: The OEC Systems workgroup to share initial recommendations, and elicit feedback and solutions from the Blue Ribbon Panel.

Workgroup Context:

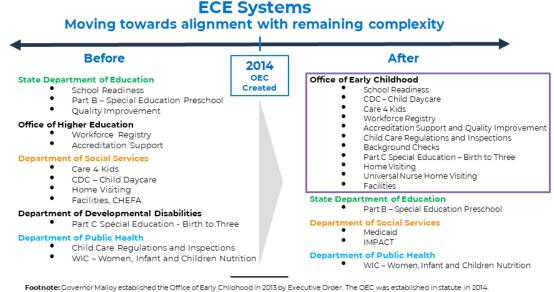
- Commissioner Bye shared additional information about today's session.
 - The Systems workgroup overlaps with the equity and access discussions the Panel has been having.
 - Trying to simplify and streamline the systems to make them work for families, programs, and communities to support the economy.
- Systems is the third of four interdependent work groups presented to the Blue Ribbon Panel.
 - These workgroups can be adjusted once final recommendations have been made by the Blue Ribbon Panel.

Systems is the third of four interdependent workgroups presenting to the Blue Ribbon Panel





Early Care and Education Systems are moving toward alignment with remaining complexity.



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Complexity of System from Three Perspectives

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Teacher Director Parent United Way Head teacher requirements Director requirements Regulations (E License) 211 to find care and check on ECE & RESCs (support) licensing inspections Background checks School Readiness: Local SR Council process for Registry & Professional · Background checks (BCIS) Development: enrollment in SR program Higher Education Access, Registry: • For Staff Requirements in **CDC Funding:** Development Opportunities in Registry, ECE, SR Councils, CAEYC, NAFCC Enrollment process: program **United Way:** recruitment Care 4 Kids Head Start & Early Head Start Standards and Assessment: Enrollment Early Learning Standards and SR Councils for grants Assessment in ECE Public school pre-school Birth to Three: Grants and contracts Birth to Three: Enrollment, if needed If child needs supports Head Start & Early Head Start Special Education pre-school



Draft Recommendations to the Blue Ribbon Panel: presented by Jill Marini and Cathy Lenihan

- Grounding the Panel in Bronfenbrenner's Ecological Systems Theory
 - Viewing child development as a complex system of relationships affected by multiple levels of the surrounding environment
 - Keeping the child in mind (what they need, where they live, their families, and communities)
- Systems goal: build an equitable, efficient ECE system that is informed by current data and that fosters the sustainable provision of high-quality programs and services for young children and their families in Connecticut
- The workgroup has drafted recommended strategies to the Blue Ribbon Panel according to three key categories:
 - Funding Systems
 - Governance
 - Program Enrollment & Operations and Data & Outcomes
- Funding Systems Recommendations:
 - Consolidate the number of state-funded ECE funding sources from five (School Readiness, Child Day Care, Smart Start & Smart Start for Recovery, State Head Start Supplement, Care4Kids) to one.
 - Fund programs by classroom, based on blocks of time (informed by local community needs).
 - Deploy unified state funding to programs through State of Connecticut Purchase of Service (POS) contracts, rather than the current mix of grants and POS contracts; distribute payments directly to programs, quarterly in advance of service provided, rather than through contractors/fiscal agents.
 - Appoint regional ECE governance bodies (aligned with intermediary regional governance structure in Governance recommendations) to assess unmet need for high-quality ECE by community every three years; and develop an annual plan for local disbursement of state funds allocated to communities in alignment with demonstrated needs and local assets.
 - Convert the funding structure to reflect the true cost of care rather than market rates.
- Governance Recommendations:
 - Create and fund a cohesive governance system that covers all towns and provides an opportunity for local partnership and collaboration to allocate state funding.
 - Design and fund an intermediary regional governance structure to support local bodies.



- Create support at the state level to bolster the capacity of local and regional governance bodies.
- Create a common needs assessment, with common data collection across local governance bodies.
- Program Enrollment and Operations Recommendations:
 - Create a unified navigation system that provides a central location for families and providers to access all necessary information for child care in the state of Connecticut.
 - Provide incentives to programs that utilize systems (i.e., navigation system, assessment system, business supports, and Care4Kids) to improve business practices.
 - Provide resources and supports for providers (informed by provider feedback loops)
 such as a shared services plan and onboarding supports for newly licensed programs.
- Data and Outcomes Recommendations:
 - Enhance and integrate existing data systems (i.e., Provider 360 Portal, Registry, etc.) to support the creation of a comprehensive data system for providers that unifies program data entry and invoicing processes for state-funded programs.
 - Streamline process for families to access child care information and availability.
 - Collect common needs assessment data from local and regional governance bodies, and provide data on OEC website.
 - Implement a statewide system to assess Connecticut children's early learning and development from birth to age 5 that will be linked to the State Department of Education and local school kindergarten enrollment processes, by leveraging an existing platform.
 - Create a transparent statewide data dashboard to share aggregate operations data and outcome measures with the field.

Breakout sessions:

Room 1:

- Difference between true cost of care and market value
 - True cost of care is what it actually costs to run an early child care facility plus paying educators a livable wage
- Consolidation could provide a road for inclusion, but could also further exclude community-based providers that families rely on
- All of the current systems are daunting, need real structural change
- Discussion if these will be recommendations, mandates, or incentive-based
- The goal of these recommendations is not to be a burden to providers, but to streamline their business practices and ultimately make their businesses stronger
- Spell abbreviations out for those not entrenched in the field
- Pinpoint the negative feelings around the word "regionalization"



- How will these recommendations be cared for across differently funded and operated programs?
- Licensing is a good entry point for collecting information from all providers across all programs
- As Elevate is rolled out, it can be another entry point for collecting information from all providers across all programs
- Additional coaching needed for Family Child Care Centers to encourage licensing
- Emphasis on providing support to providers and Staffed Family Child Care Networks (SFCCN)
- Push for a marketing campaign that has a unified, cohesive, and coherent message in different languages
- Consider the lack of trust from providers in terms of sharing data; provider experience is critical in this area
- Deliverables requested:
 - Spell OEC abbreviations out for those not entrenched in the organization
 - Table that identifies the locus of authority over each recommendation (Federal, State, General Practice)
 - Examples from other states on presumptive eligibility for C4K programs to help fill classrooms faster

Room 2:

- Prioritizing governance structure, then data collection, then streamlining funding system
- Recurring issues for parents: unable to find what they need, not easy to understand funding
- Centralize and streamline
- Look at the variety of different supports needed and starting off on the right foot versus backfilling after a crisis
- Reduce the funding streams to have basic supports in place
- Importance of terms used across field (classroom is not used for family child care providers)
- Equity and access are vital components
- Importance of not creating a system that requires more work for parents and providers
- Statewide Parent Cabinet Advisory Body to learn how each level of the system thinks and how they are interconnected, and provide a voice of parents or caregivers
- In a 5-year timeframe, parental voice and engagement is high priority.
- Collect data to know what is working
- Stabilize funding so programs can be efficient
- Regional structure can help to gather more voices to the table and worth looking into, as long as all the bases and geographical areas are covered

Timeline & Wrap-up:

 Commissioner Bye expressed gratitude for feedback gathered from today's meeting, encouraged Panel to share their thoughts or send in their questions, and offered setting up time to discuss offline.

